

Consolidated Financial Statements With Independent Auditors' Report

June 30, 2020 and 2019



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INDEPENDENT AUDITORS' REPORT

Board of Directors Youth for Christ/USA, Inc. and Affiliate Englewood, Colorado

We have audited the accompanying consolidated financial statements of Youth for Christ/USA, Inc. and Affiliate, which comprise the consolidated statements of financial position as of June 30, 2020 and 2019, the related consolidated statements of activities, functional expenses, and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Board of Directors Youth for Christ/USA, Inc. and Affiliate Englewood, Colorado

Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Youth for Christ/USA, Inc. and Affiliate, as of June 30, 2020 and 2019, and the changes in their net assets and cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Centennial, Colorado

Capin Crouse LLP

January 20, 2021

Consolidated Statements of Financial Position

	Jun	e 30,	
	2020		2019
ASSETS:			
Cash and cash equivalents	\$ 7,766,839	\$	5,042,961
Investments	573,988		556,853
Accounts and other receivables-net	185,495		288,005
Prepaid expenses and other assets	360,452		338,950
Promises to give	1,106,300		314,150
Investment in Captive Insurance Company	2,898,089		3,024,460
Land, buildings, and equipment-net	 1,169,696		1,239,664
Total Assets	\$ 14,060,859	\$	10,805,043
LIABILITIES AND NET ASSETS:			
Liabilities:			
Accounts payable	\$ 109,392	\$	310,395
Accrued expenses and other liabilities	268,196		253,212
Deferred income	1,185,600		1,657,780
Debt	367,668		-
	 1,930,856		2,221,387
Net assets	 12,130,003		8,583,656
Total Liabilities and Net Assets	\$ 14,060,859	\$	10,805,043

Consolidated Statements of Activities

Year Ended June 30,

		2020						2019						
	Without Donor Restrictions			With Donor Restrictions		Total		Without Donor Restrictions		Vith Donor estrictions		Total		
		estretions		<u>estretions</u>		10111		estretions		estretions		10111		
SUPPORT AND REVENUE:														
Contributions	\$	6,751,740	\$	5,125,943	\$	11,877,683	\$	2,383,415	\$	7,019,321	\$	9,402,736		
Insurance premiums frrom affiliates		1,747,246		-		1,747,246		1,551,260		-		1,551,260		
Dues from affiliates		1,532,064		-		1,532,064		1,537,078		-		1,537,078		
Event income		1,558,717		-		1,558,717		1,485,259		-		1,485,259		
Gain on investment in														
Captive Insurance Company		123,629		-		123,629		531,035		-		531,035		
Program and other revenue		486,448				486,448		421,241				421,241		
Total Support and Revenue		12,199,844		5,125,943		17,325,787		7,909,288		7,019,321		14,928,609		
NET ASSETS RELEASED FROM:														
Purpose restrictions		3,823,944	(3,823,944)			_		6,640,639		(6,640,639)		-		
Time restrictions		205,850		(205,850)		-		3,079,133		(3,079,133)		-		
		4,029,794		(4,029,794)		_		9,719,772		(9,719,772)		-		

(continued)

Consolidated Statements of Activities

(continued)

Year Ended June 30,

		2020			2019					
	Without Donor	With Donor			Without Donor	With Donor				
	Restrictions	Restrictions		Total	Restrictions	Restrictions		Total		
EXPENSES:										
Program services:										
Chapter services	4,116,764		-	4,116,764	4,167,405	-		4,167,405		
Chapter launches	2,957,794		-	2,957,794	6,215,191	-		6,215,191		
Field leadership	2,686,550		-	2,686,550	2,761,722	-		2,761,722		
Risk management	1,436,262		-	1,436,262	1,363,226	-		1,363,226		
	11,197,370			11,197,370	14,507,544	_		14,507,544		
Supporting activities:										
General and administrative	1,680,601		_	1,680,601	1,973,141	_		1,973,141		
Fundraising	901,469		_	901,469	1,154,129	_		1,154,129		
	2,582,070			2,582,070	3,127,270			3,127,270		
Total Expenses	13,779,440			13,779,440	17,634,814			17,634,814		
Change in Net Assets	2,450,198	1,096,149)	3,546,347	(5,754)	(2,700,451)		(2,706,205)		
Net Assets, Beginning of Year	6,886,267	1,697,389	<u> </u>	8,583,656	6,892,021	4,397,840		11,289,861		
Net Assets, End of Year	\$ 9,336,465	\$ 2,793,538	\$ \$	12,130,003	\$ 6,886,267	\$ 1,697,389	\$	8,583,656		

Consolidated Statements of Functional Expenses

Vear	Ended	luna	411	71171

		Program Services:								Supporting	es:		
	Chapter			Chapter		Field		Risk	General and				Total 2020
		Services		Launches	I	eadership	M	anagement	Adı	ministrative	Fu	ndraising	Expenses
Salaries and benefits	\$	1,703,048	\$	2,438,097	\$	2,225,599	\$	286,976	\$	1,045,665	\$	695,207	\$ 8,394,592
Facility rental and food		1,292,271		16,876		15,169		, -		8,072		70,838	1,403,226
Movement insurance		171		90		199		1,051,432		93		58	1,052,043
Professional fees		300,930		108,181		173,034		68,189		229,368		7,951	887,653
Facilities and equipment		222,921		82,000		78,177		5,680		238,287		30,262	657,327
Travel		222,823		110,859		181,626		8,193		22,808		33,612	579,921
Office supplies and other		169,407		71,868		8,877		15,341		130,832		61,424	457,749
Grants to others		154,906		122,055		-		-		-		-	276,961
Depreciation and amortization		50,287		7,768		3,869		451		5,476		2,117	 69,968
Total 2020 Expenses	\$	4,116,764	\$	2,957,794	\$	2,686,550	\$	1,436,262	\$	1,680,601	\$	901,469	\$ 13,779,440

Year Ended June 30, 2019

		Program Services:								Supporting				
	Chapter C		Chapter		Field		Risk		eneral and			Total 2019		
		Services		Launches	I	_eadership	M	lanagement	Ad	ministrative	Fu	ndraising		Expenses
Salaries and benefits	\$	1,845,121	\$	3,914,336	\$	2,259,342	\$	292,167	\$	1,147,951	\$	789,525	\$	10,248,442
Facility rental and food		1,405,504		12,845		15,235		-		34,046		128,081		1,595,711
Movement insurance		-		-		-		958,898		-		-		958,898
Professional fees		359,359		174,933		139,315		63,995		255,689		12,683		1,005,974
Facilities and equipment		150,335		142,354		65,039		4,369		295,599		20,436		678,132
Travel		215,058		233,779		259,122		12,323		65,674		80,286		866,242
Office supplies and other		107,529		75,710		16,611		18,303		166,292		120,240		504,685
Grants to others		25,485		1,651,994		2,408		12,321		1,131		706		1,694,045
Depreciation and amortization		59,014		9,240		4,650		850		6,759		2,172		82,685
Total 2019 Expenses	\$	4,167,405	\$	6,215,191	\$	2,761,722	\$	1,363,226	\$	1,973,141	\$	1,154,129	\$	17,634,814

Consolidated Statements of Cash Flows

	Year Ended June 30,					
		2020		2019		
CASH FLOWS FROM OPERATING ACTIVITIES:						
Change in net assets	\$	3,546,347	\$	(2,706,205)		
Adjustments to reconcile change in net assets to		2,2 : 2,2 : :	•	(=,: = =,= = =)		
net cash provided (used) by operating activities:						
Depreciation and amortization		69,968		82,685		
Gain on investment in Captive Insurance Company		(123,629)		(531,035)		
Net realized and unrealized investment (gains) losses		(1,833)		5,190		
Proceeds from collection of promises to give		205,850		3,079,133		
Recognition of promises to give		(998,000)		(1,796,000)		
Recognition of Payroll Protection Program income		(1,389,170)		-		
Change in operating assets and liabilities:		(-,- =, ,-, =,				
Accounts and other receivables—net		102,510		518		
Prepaid expenses and other assets		(21,502)		(99,589)		
Accounts payable		(201,003)		41,045		
Accrued expenses and other liabilities		14,984		37,980		
Deferred income		(472,180)		116,706		
Net Cash Provided (Used) by Operating Activities		732,342		(1,769,572)		
CASH FLOWS FROM INVESTING ACTIVITIES:						
Purchases of land, buildings, and equipment		_		(82,869)		
Purchases of investments and reinvested interest and divdends		(15,302)		(262,038)		
Investment in Captive Insurance Company dividend		250,000		250,000		
Proceeds from sale of investments		250,000		500,000		
Net Cash Provided by Investing Activities		234,698		405,093		
CASH FLOWS FROM FINANCING ACTIVITIES:						
Proceeds from Payroll Protection Program loan		1,599,199		_		
Proceeds from debt borrowings		171,889		_		
Principal payments on debt borrowings		(14,250)				
Net Cash Provided by Financing Activities	-	1,756,838				
Net Cash Flovided by Financing Activities	-	1,730,838				
Change in Cash and Cash Equivalents		2,723,878		(1,364,479)		
Cash and Cash Equivalents, Beginning of Year		5,042,961		6,407,440		
Cash and Cash Equivalents, End of Year	\$	7,766,839	\$	5,042,961		

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

1. NATURE OF ORGANIZATION:

Youth for Christ/USA, Inc. (YFC) is a not-for-profit corporation striving to reach young people everywhere, working together with the local church and other like-minded partners to raise up lifelong followers of Jesus who lead by their godliness in lifestyle, devotion to the Word of God and prayer, passion for sharing the love of Christ, and commitment to social involvement.

YFC aims to both demonstrate and communicate messages of hope, grace and love in a variety of different cultural settings, pursuing teens in personal, authentic, Christ-sharing relationships. The organization works through affiliates and chapters nationwide to support work in communities, engaging in relationship with 11-19 year-olds in rural and urban settings alike, spreading the redemption message of Jesus Christ. At a national level, YFC delivers resources and training to empower these local leaders and overseas missionaries in reaching out to teens everywhere who need to hear about the love of Jesus.

YFC is exempt from income tax under section 501(c)(3) of the United States Internal Revenue Code (the Code) and comparable state law, and contributions to YFC are tax deductible within the limitations prescribed by the Code. In 2015, the Internal Revenue Service amended YFC's status from a Religious Non-profit Public Charity [501(c)(3) subsection 509(a)(2)] to an Association of Churches [501(c)(3) subsection 170(b)(1)(A)(i) and 509(a)(1)]. YFC has been classified as a publically supported organization which is not a private foundation under section 509(a) of the Code.

YFC Resources Inc. (YFCR) is a wholly owned subsidiary of YFC which was created to sell YFC's branded merchandise. YFCR's activity is consolidated within the financial statements of YFC. YFC and YFCR are collectively referred to as YFC/USA in these consolidated financial statements. The primary source of support and revenue for YFC/USA is contributions, which are tax-deductible for income tax purposes.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES:

YFC/USA maintains its accounts and prepares its consolidated financial statements on the accrual basis of accounting in conformity with accounting principles generally accepted in the United States of America. The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities, disclosures of any contingent assets and liabilities at the date of the consolidated financial statements, and the reported revenues and expenses during the reporting period. Actual results could differ from the estimates. The significant accounting policies followed are described below to enhance the usefulness of the consolidated financial statements to the reader.

CASH AND CASH EQUIVALENTS

Cash and cash equivalents consist of cash held in checking accounts, money market accounts, and petty cash on hand. YFC/USA maintains their cash in accounts at high quality financial institutions. The balances, at times, may exceed federally insured limits. At June 30, 2020 and 2019, the cash accounts that exceeded federally insured limits were approximately \$7,000,000 and \$4,500,000, respectively. YFC/USA has not experienced any losses in such accounts and believes it is not exposed to any significant credit risk on cash and cash equivalents.

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:

INVESTMENTS AND FAIR VALUE MEASUREMENTS

Investments consist of pooled investments and are reported at fair value. Donated securities are recorded at fair value on the date of the gift and are carried in accordance with the above policy. Investments held in pooled investments are held by a related party organization.

YFC/USA uses appropriate valuation techniques to determine fair value based on inputs available. When available, YFC/USA measures fair value using Level 1 inputs because they generally provide the most reliable evidence for fair value. Level 3 inputs are only used when Level 1 or Level 2 inputs are not available. Pooled investments were valued using Level 2 inputs as of June 30, 2020 and 2019. The underlying investments are determined based on quoted market prices, however, YFC/USA's interest represents an interest in pooled funds held by another organization and as such the funds are classified as Level 2.

ACCOUNTS AND OTHER RECEIVABLES

Accounts and other receivables consist primarily of amounts due from affiliates for risk management services and administrative fees. Management's estimate of uncollectible accounts is based upon an analysis of past due accounts, which takes into consideration historical collections. For significant past due accounts, YFC/USA works with the chapters to create financial arrangements to pay the balance. Accounts are written off when all methods to collect have been exhausted.

PREPAID EXPENSES AND OTHER ASSETS

Prepaid expenses and other assets mainly consist of prepayments of insurance premiums for the upcoming fiscal year. They will be recognized as expenses as they are incurred.

PROMISES TO GIVE

Unconditional promises to give are recognized as assets and support in the period made. Promises to give are expected to be collected within one year. Management believes that all amounts are fully collectible, therefore no allowance has been recorded.

LAND, BUILDINGS, AND EQUIPMENT

Land, buildings, and equipment are stated at cost, or if donated, at the estimated fair market value at the date of donation. Property donated with restrictions regarding its use and contributions of cash to acquire property are reported as restricted support. Absent any donor stipulations, these restrictions expire when the asset is acquired or placed in service, and a reclassification is made from temporarily restricted net assets to unrestricted net assets at that time. Depreciation and amortization is recorded using the straight-line method over estimated useful lives of 3 to 75 years. The capitalization policy is \$4,000. Therefore, fixed asset purchases exceeding that amount are capitalized.

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

2. <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u>, continued:

DEFERRED INCOME

Deferred income consists primarily of risk management services charged to affiliates for general liability insurance coverage. Income is recognized over the insurance policy year. Deferred income also includes registration fees for camps that are scheduled to occur after fiscal year end. Deferred income consists of:

	June 30,						
	2020		2019				
Risk management	\$ 1,180,598	\$	1,136,418				
Camp registration	-		518,209				
Other deferred income	 5,002		3,153				
	\$ 1,185,600	\$	1,657,780				

NET ASSETS

The net assets of YFC/USA consist of the following categories:

Net assets without donor restrictions are those resources that are available for current operations, which includes those resources invested in property and equipment—net, resources board designated for liability insurance coverage and projects, and resources invested in the Captive Insurance Company.

Net assets with donor restrictions, restricted by purpose or time are comprised of donor-restricted contributions for the support of projects and promises to give.

Net assets with donor restrictions, restricted in perpetuity include endowment funds held in perpetuity by third party trustees for the benefit of YFC/USA. As required by accounting principles generally accepted in the United States of America, net assets associated with endowment funds are classified and reported based on the existence of donor-imposed restrictions. The disclosures required by the Reporting Endowment Funds topic of the Financial Accounting Standards Board Accounting Standards Codification have not been included in these consolidated financial statements due to immateriality.

SUPPORT AND REVENUE

Contributions are recorded when made, which may be when cash and other assets are received or unconditionally promised. Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of the donated amounts. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is satisfied, net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the consolidated statements of activities as net assets released from restrictions. All contributions are considered available for unrestricted use unless specifically restricted by the donor.

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES, continued:

SUPPORT AND REVENUE, continued

YFC/USA receives fees for camps and risk management services from its affiliates. This income is recognized in the month in which it is earned. YFC/USA has excluded fees that cover months subsequent to June 30, 2020 and 2019. The amount of insurance premiums excluded from accounts receivable and deferred revenue as of June 30, 2020 and 2019, is \$108,523 and \$169,359, respectively. Amounts that have been billed to its affiliates for services subsequent to June 30, 2020, and paid by its affiliates as of June 30, 2020, have been recorded as deferred revenue in the consolidated statements of financial position.

Dues from affiliates and administrative fees are received from affiliates and recognized when earned. Camp registration fees and event income are recognized when earned, which is when the camp or event occurs. Program and other income is recorded when earned.

FUNCTIONAL ALLOCATION OF EXPENSES

The consolidated statements of functional expenses reports certain categories of expenses that are attributable to one or more program or supporting functions of the YFC/USA. These expenses include depreciation and tax, salaries and benefits, grants to others, facility rental and food, professional fees, travel, facilities and equipment and office supplies and others. Depreciation and facilities and equipment is allocated based on square footage. Costs of other categories were allocated on estimates of time and effort. Program services of YFC/USA are described in Note 1.

RECENTLY ADOPTED ACCOUNTING STANDARDS

In 2018, the Financial Accounting Standards Board issued Accounting Standards Update No. 2018-08, Clarifying the Scope and the Accounting Guidance for Contributions Received and Contributions Made. YFC/USA adopted the provisions of this new standard during the year ended June 30, 2020. This new standard provides guidance on determining whether transactions should be accounted for as an exchange transaction or a contribution and whether a contribution should be recorded as conditional or unconditional. Adoption of this standard had an immaterial effect on the consolidated financial statements.

In 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standard Update (ASU) No. 2014-09, *Revenue from Contracts with Customers*. YFC/USA adopted the provisions of this new standard during the year ended June 30, 2020. The new standard applies to exchange transactions with customers that are bound by contracts or similar arrangements and establishes a performance obligation approach to revenue recognition. Adoption of this standard had an immaterial effect on the consolidated financial statements.

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

3. LIQUIDITY AND AVAILABLITY OF RESOURCES:

The following table reflects YFC/USA's financial assets reduced by amounts not available for general expenditure within one year. Financial assets are considered unavailable when illiquid or not convertible to cash within one year; held in trust; held in perpetual endowments and the accumulated earnings thereof, net of appropriations within one year; subject to donor purpose or time restrictions, net of spending pursuant to the restrictions within one year; or because funds are set aside by the governing board.

		June 30,				
		2020		2019		
Financial assets:	\$	7,766,839	\$	5,042,961		
Cash and cash equivalents Accounts and other receivables—net	φ	185,495	φ	288,005		
Promises to give		1,106,300		314,150		
Investments		573,988		556,853		
Financial assets, year-end:		9,632,622		6,201,969		
Less those unavailable for general expenditure within one year, due	to:					
Funds restricted by donor in perpetuity		(18,590)		(18,590)		
Funds designated by board for specific purpose		(3,083,296)		(2,590,040)		
Financial assets available to meet cash needs for general						
expenditures within one year	\$	6,530,736	\$	3,593,339		

As part of YFC/USA's liquidity management, it has a policy to structure its financial assets to be available as general expenditures, liabilities and other obligations come due.

4. ACCOUNTS AND OTHER RECEIVABLES-NET:

Accounts and other receivables-net consist of:

	June 30,					
		2020		2019		
Due from affiliates (located nationwide):						
Charter covenant fees	\$	107,166	\$	215,130		
Risk management		104,833		84,857		
Other		22,909		101,722		
		234,908		401,709		
Less allowance for doubtful accounts		(49,413)		(113,704)		
	\$	185,495	\$	288,005		

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

5. INVESTMENT IN CAPTIVE INSURANCE COMPANY:

There are currently nine unrelated not-for-profit organizations that have invested in the captive insurance holding company, entitled Stewardship Insurance, Ltd (SIL). As of June 30, 2020 and 2019, YFC/USA owns 8,47% and 8.60%, respectively, of SIL.

YFC/USA uses the equity method because it has been determined that YFC/USA has significant influence. The captive insurance holding company reinsures claims relating to workers' compensation, general liability, auto liability, and sexual misconduct liability. SIL pays the first \$1,000,000 of any claim and reinsures the next \$1,000,000 with a primary carrier, ACE American Insurance Company (ACE). ACE also provides aggregate stop loss coverage for the aggregate of all claims insured by SIL. Claim experience is identified to each participating entity, and subsequent premiums are modified based on an entity's experience and other factors.

The investment in SIL was \$2,898,089 and \$3,024,460, as of June 30, 2020 and 2019, respectively. During the years ended June 30, 2020, and 2019, YFC/USA reported its investment in SIL based upon the audited financial statements of SIL for SIL's year ended April 30, 2020 and 2019.

		April 30,					
	2020*			2019*			
Total assets	\$	49,917,645	\$	50,492,587			
Total liabilities	\$	16,400,106	\$	16,116,042			
Comprehensive income-net of dividends	\$	1,735,994	\$	6,286,322			

^{*}SIL's fiscal year end is April 30, therefore amounts represent balances and activities through and for the years ending April 30.

6. LAND, BUILDINGS, AND EQUIPMENT-NET:

Land, buildings, and equipment-net consist of:

	 June 30,			
	 2020		2019	
Land	\$ 199,950	\$	199,950	
Buildings and improvements	1,394,959		1,394,959	
Software	704,671		704,671	
Furniture, fixtures, and equipment	 161,292		171,469	
	 2,460,872		2,471,049	
Less accumulated depreciation and amortization	 (1,291,176)		(1,231,385)	
	\$ 1,169,696	\$	1,239,664	

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

7. <u>DEBT:</u>

Debt consists of:

	June 30,		
	2020		2019
YFC/USA entered into a loan agreement with an affiliated organization with a maximum borrowing amount of \$500,000 to finance deferred maintenance and capital acquisitions. The loan is interest free and matures December 2029.	\$ 157,639	\$	-
Payroll Protection Program loan obtained in April 2020 due to coronavirus pandemic for \$1,599,199. The loan is fully forgivable if YFC/USA meets certain spending and employment thresholds. YFC/USA believes it will meet those thresholds and intends to apply for forgiveness. Any portion not forgiven will be due April 2022 at a fixed interest of 1%. As of June 30, 2020, YFC/USA overcame the required barriers for \$1,389,170 of these funds and recorded them as contributions on the consolidated statements of activities. The barriers on the remaining balance are expected to be			
met subsequent to year-end.	 210,029		
	\$ 367,668	\$	
Future minimum principal payments are:			
Year Ending June 30:			
2021	\$ 16,594		
2022	226,623		
2023	16,594		
2024	16,594		
2025 Thereafter	16,594		
Therearter	 74,669		
	\$ 367,668		

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

8. NET ASSETS:

Net assets consist of:

	June 30,				
	2020			2019	
Without donor restrictions:					
Operating	\$	2,185,384	\$	32,103	
	φ		Ψ	·	
Equity in land, buildings, and equipment–net		1,169,696		1,239,664	
Board designated for risk management		3,083,296		2,590,040	
Equity in investment in captive insurance company		2,898,089		3,024,460	
		9,336,465		6,886,267	
With donor restrictions:					
Restricted by purpose:					
Affiliates and affiliate projects		882,919		868,727	
Other projects		785,729		495,922	
Time restricted promises to give		1,106,300		314,150	
Restricted in perpetuity		18,590		18,590	
		2,793,538		1,697,389	
	\$	12,130,003	\$	8,583,656	

9. RETIREMENT PLAN:

YFC/USA participates in a Tax Sheltered Annuity Plan (the Plan) in compliance with Section 403(b) of the Internal Revenue Code. Employees who have completed two years of service and make a voluntary 1% to 3% salary reduction contribution, are entitled to a 1% to 3% employer contribution. Employer contributions to the Plan for the years ended June 30, 2020 and 2019, were \$129,792 and \$168,701, respectively.

10. RELATED PARTY TRANSACTIONS:

During the years ended June 30, 2020 and 2019, four of the one hundred forty executive directors of YFC/USA affiliates were also board members of YFC/USA. These members are selected by YFC regions to represent the interests of all affiliates. During the years ended June 30, 2020 and 2019, \$311,431 and \$456,659, respectively, was billed to those affiliates for dues and risk management services. As of June 30, 2020 and 2019, \$23,307 and \$75,812, respectively, was due to YFC/USA from these affiliates.

A member of YFC/USA's board is also on the board of a financial institution where YFC/USA holds cash and cash equivalents and investments. As of June 30, 2020 and 2019, YFC/USA held \$251,848 and \$250,928 of cash and cash equivalents at this financial institution, respectively.

Notes to Consolidated Financial Statements

June 30, 2020 and 2019

11. RISKS AND UNCERTAINTIES:

During the year ended June 30, 2020, the World Health Organization declared the outbreak of the coronavirus (COVID-19) as a pandemic which continues to spread throughout the United States. COVID-19 has caused a severe negative impact on the world economy and has contributed to significant declines and volatility in financial markets. The duration and impact of the COVID-19 pandemic, as well as the effectiveness of government and central bank responses, remains unclear at this time. It is not possible to reliably estimate the duration and severity of these consequences, as well as their impact on the financial position and results of YFC/USA for future periods. Management is carefully monitoring the situation and evaluating its options as circumstances evolve.

12. <u>SUBSEQUENT EVENTS:</u>

Subsequent events have been evaluated through January 20, 2021, which is the date the consolidated financial statements were available to be issued.